

# Financial Risk Management and Governance

## **The Var Measure**

### **(concept vs. implementation)**

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# A prior

- 50s: Markowitz
  - » Identification of the risk-return relationship
  - » Matching with the mean-variance criterion
    - ✓ Expectation  $\rightsquigarrow$  mean(historical returns)
    - ✓ Risk  $\rightsquigarrow$  degree of dispersion  $\rightsquigarrow$  f(average spreads around average)

- Moments of a distribution and their estimator

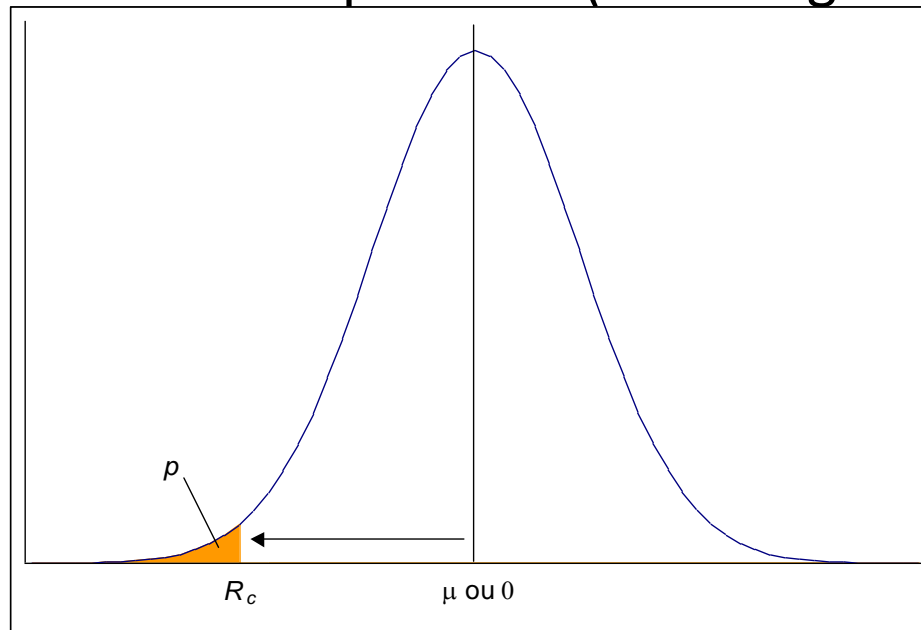
- » Mean 
$$\mu = E[X] \leftarrow \hat{\mu} = \frac{1}{n} \sum_{i=1}^n Obs_i$$
- » Variance 
$$\sigma^2 = E[(X - \mu)^2] \leftarrow \hat{\sigma} = \frac{1}{n-1} \sum_{i=1}^n (Obs_i - \mu)^2$$
- » Skewness 
$$s = \frac{E[(X - \mu)^3]}{\sigma^3}$$
- » Kurtosis (excess) 
$$k = \frac{E[(X - \mu)^4]}{\sigma^4} - 3$$

## In trading activities

- We have seen many sensitivities being used and/or “greeks”
  
- What are the limits of their application?
  - » We are not necessarily looking at one position at a time
  - » We are not necessarily looking at day-trading.

# The VaR concept

- Introduced in the 90s
- “Downside” risk view in currency terms
- Maximum expected loss on a given time-horizon so that the probability of higher losses is lower than a pre-specified level
- Applicable to an entire portfolio (including zero-valued positions at  $t=0$ )





# The normal distribution of...returns

- Estimators depend on time intervals  $\Delta t$
- Continuous returns  $R_t = \ln(P_t / P_{t-1})$
- Time « compounding » means (for continuous returns), for  $T$  periods of length  $\Delta t$   
$$\mu_T = \mu T \text{ and } \sigma_T = \sigma \sqrt{T}$$
- Any historical time series can be analyzed in terms of its distributional moments
- Assumption: Laplace normal trend theorem holds (« central limit theorem »)
  - ➔ asset returns, interest rates & forex rates follow a normal distribution
  - ➔ the space of potential realizations is continuous and follows a symmetric distribution which normal flatness guarantees a rare occurrence of extreme events

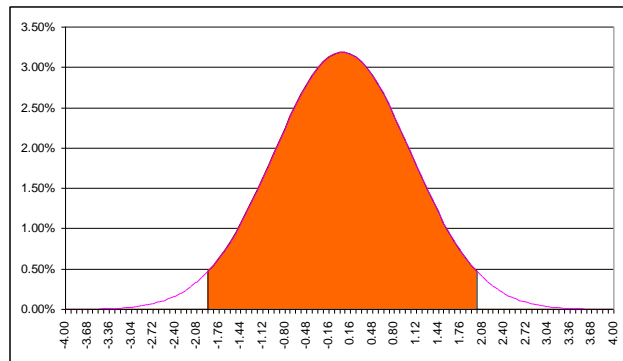


# The normal distribution...uses

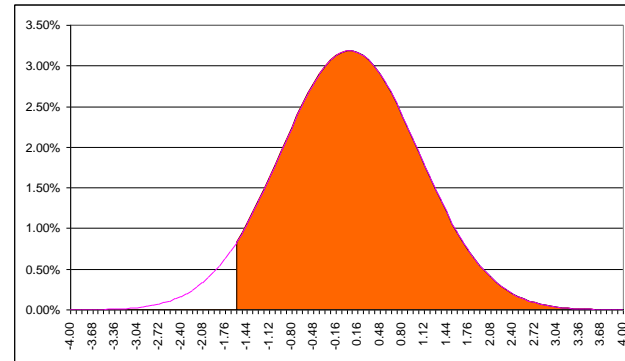
- Known theoretical distributions allow quick estimations of confidence intervals
  - » The normal distribution is only characterized by  $\mu_T$  and  $\sigma_T$ .
  - » For a scaled and centered normal variable  $Z$  (zero mean, unit variance), limit values  $z_c$  are given by

$$\Pr[-z_c \leq Z \leq z_c] = c \text{ if } Z \sim N(0,1)$$

leaving the same probability surface on each side of the pdf for a given confidence degree  $c$ .



$z_c$	$c$	$p$
1.645	90%	10%
1.960	95%	5%
2.241	98%	3%
2.576	99%	1%
3.291	99.9%	0.1%



$z_c$	$c$	$p$
1.282	90%	10%
1.645	95%	5%
1.960	98%	3%
2.326	99%	1%
3.090	99.9%	0.1%



## A setting...

- A random normal can be defined as a function of  $Z$

$$X = \mu_T + Z\sigma_T \quad X \sim N(\mu_T, \sigma_T)$$

- And its confidence interval is

$$\Pr[\mu_T - z_c \sigma_T \leq X \leq \mu_T + z_c \sigma_T] = c$$

$$\Rightarrow \Pr\left[-z_c \leq \frac{X - \mu_T}{\sigma_T} \leq z_c\right] = c,$$



- Shortcomings/refinements

- » Evidence: existence of jumps/discreteness problems
- » Statistically: existence of leptokurtic empirical distributions

## Concept (cont'd)

- A portfolio

- » Starting value:  $W_0$
- » Expected value at  $t = T$  is  $W_T = W_0(1 + R_T)$ .
- »  $W_c$  = lowest value with a confidence degree  $c$
- » Therefore

$$\Pr[W_T > W_c] = c \quad \Pr[W_T \leq W_c] = p = 1 - c$$

- » Relative VaR: loss respective to  $W_T$

$$VaR_{rel} = E[W_T] - W_c = W_0(1 + \mu_T) - W_0(1 + R_c) = -W_0(R_c - \mu_T)$$

- » Absolute VaR: gross loss respective to  $W_0$

$$VaR_{abs} = W_0 - W_c = W_0 - W_0(1 + R_c) = -W_0 R_c$$

- Remember: assumption of normality is on « returns »



# Advantages (à priori)

- Simple
- Better than...
  - » Just the exposure: VaR can be  $>$  or  $<$  than the exposure
  - » Duration, beta, option delta: VaR is sensitive to the event probability on the underlying variable
- Solution for some derivatives (for forwards and swaps....)
- Total portfolio risk
- Could be easily completed by sensitivity analysis

# Examples

## ■ Bond pricing

- » Almost sure not to lose all the value in one-week time.
- » Worst expected increase of 4y interest rate in 6 months from now, with a 95% confidence degree: 2.5%
- » 6-month VaR of a 2000€ investment in a 4y 0-coupon is

$$\begin{aligned} VaR &= \text{Amount} \times \text{Duration} \times \Delta r_{95\%} \\ &= 2000\text{€} \times 4 \times 2.5\% \\ &= 200\text{€} \end{aligned}$$

## ■ Sale of options

- » We get a premium
- » Exposed to  $Max(S_T - K, 0)$
- » Maximum loss can be substantially higher than its premium
- ➔ Financial risk  $\neq$  accounting of cash-ins & cash-outs
  - Ex: Baring's case & Nick Leeson

# Methodologies

- Steps in examining risks
  1. Determine market value of selected position
  2. Measure sensitivity to risk sources and correlations between them
  3. Identify the time-horizon of the investment
  4. Define the confidence degree
  5. Compute the maximum expected loss
  
- Methods
  - » var-covar
  - » Historical simulations
  - » MonteCarlo simulations

# Comparison of models

	Delta-Normal (or var-covar)	Historical Simulation	MonteCarlo Simulation
Valuation	Linear (Local)	Full	Full
Distribution <ul style="list-style-type: none"> <li>▪ Shape</li> <li>▪ Extreme events</li> </ul>	<ul style="list-style-type: none"> <li>→ Normal</li> <li>→ Low probability</li> </ul>	<ul style="list-style-type: none"> <li>→ Actual</li> <li>→ In recent data</li> </ul>	<ul style="list-style-type: none"> <li>→ General</li> <li>→ Possible</li> </ul>
Implementation <ul style="list-style-type: none"> <li>▪ Ease of computation</li> <li>▪ Communicability</li> <li>▪ VaR precision</li> <li>▪ Major pitfalls</li> </ul>	<ul style="list-style-type: none"> <li>→ Yes</li> <li>→ Easy</li> <li>→ Excellent</li> <li>→ Non-linearities, fat tails</li> </ul>	<ul style="list-style-type: none"> <li>→ Intermediate</li> <li>→ Easy</li> <li>→ Poor with short window</li> <li>→ Time variation in risk, unusual events</li> </ul>	<ul style="list-style-type: none"> <li>→ No</li> <li>→ Difficult</li> <li>→ Good with many iterations</li> <li>→ Model risk</li> </ul>

Inspired from Jorion, *Financial Risk Manager Handbook*

# Var-covar

- Making some replacements ( $\cdot$ ) and conscious that

$$1 - c = p = \Pr[W_T \leq W_c] = \Pr[R_T \leq R_c]$$

- If  $R$  is normally distributed, then

$$\Pr[R_T \leq R_c] = \Pr[R_T \leq \mu_T - z_c \sigma_T]$$

- We therefore get

$$VaR_{rel} = -W_0 (R_c - \mu_T) = W_0 z_c \sigma \sqrt{T}$$

$$VaR_{abs} = W_0 (z_c \sigma \sqrt{T} - \mu T)$$

- The generalisation to  $n$  assets  $i$  and  $m$  risk sources  $j$

» Assume: we can compute the exposure of any asset to any source of risk

» Exposure matrix  $n \times m$

$$W_{n \times m} = \begin{bmatrix} w_{1,1} & w_{1,2} & \cdots & w_{1,m} \\ w_{2,1} & w_{2,2} & & \\ \vdots & & \ddots & \\ w_{n,1} & & & w_{n,m} \end{bmatrix}$$



## Var-covar (2)

- Each column total gives a vector  $W_{1 \times m}^{Tot}$  of size  $m$
- Compute
  - » variances of each risk source
  - » + covariances of all pairs, using historical data
- Expected value of portfolio

$$E[R_p] = W_{1 \times m}^{Tot} \mu_{m \times 1} = \begin{bmatrix} W_1^{Tot} & W_2^{Tot} & \dots & W_m^{Tot} \end{bmatrix} \begin{bmatrix} \mu_1 \\ \mu_2 \\ \vdots \\ \mu_m \end{bmatrix}$$

- Variance of portfolio

$$Var[R_p] = W_{1 \times m}^{Tot} \Sigma_{m \times m} W_{m \times 1}^{Tot} = \begin{bmatrix} W_1^{Tot} & W_2^{Tot} & \dots & W_m^{Tot} \end{bmatrix} \begin{bmatrix} \sigma_{1,1}^2 & \sigma_{1,2} & \dots & \sigma_{1,m} \\ \sigma_{2,1} & \sigma_{2,2}^2 & & \vdots \\ \vdots & & \ddots & \sigma_{j,m} \\ \sigma_{m,1} & \dots & \sigma_{m,j} & \sigma_{m,m}^2 \end{bmatrix} \begin{bmatrix} W_1^{Tot} \\ W_2^{Tot} \\ \vdots \\ W_m^{Tot} \end{bmatrix}$$

- VaR  $VaR_{rel}^{pf} = z_c \sqrt{T} \sqrt{W_{1 \times m}^{Tot} \Sigma_{m \times m} W_{m \times 1}^{Tot}}$

## Var-covar (cont'd) - sensitivities

- Not all assets  $i$  present a 1 to 1 sensitivity to the risk source  $j$
- Weights are then « scaled »
- Examples (cases):
  - » Shares considered in terms of their systematic risk to an index (and not individually)
 
$$w_{i,j} = \text{Amount} \times \beta_{i,j}$$
  - » Options on an underlying present as a risk source
 
$$w_{i,j} = \text{Montant} \times \text{Delta}_{i,j}$$
  - » Options (position  $i_1$ ) on an underlying (position  $i_2$ ) that is related to a risk source  $j$ .
 
$$w_{i_1,j} = \text{Montant} \times \text{Delta}_{i_1,i_2} \times \beta_{i_2,j}$$
  - » Bonds
    - ✓ Duration
    - ✓ Decomposition into 0-coupon components
    - ✓ RiskMetrics™ approach → variance conservation



## Var-covar (cont'd) - Indextron

- A first exercise – Data :
  - » You have the following portfolio of assets (we won't explain here how you did get there)

Asset	Description	Market unit price	Currency
1	7 shares of a fund indexed on the EuroStoxx50	1500.00	EUR
2	2 shares of a fund indexed on the Dow Jones	10000.00	USD
3	10 10-years US Treasury 0-coupon bonds (face value: 1000.00 USD)	650.00	USD

- » The exchange rate USD/EUR (dollars per euro) is currently trading at 1.25
- » Your reference currency is the Euro

# Var-covar (cont'd) - Indextron

- A first exercise – Q&As :
  - » Risk sources?
    - ✓ an exposure to the EuroStoxx50.
    - ✓ an exposure to the Dow Jones.
    - ✓ a currency risk exposure to USD/EUR.
    - ✓ a risk exposure to interest-rate fluctuations →  $\Delta$  bond prices.
  - » Exposures?
    - ✓ Split positions into exposures
    - ✓ Allocate them to the 4 risk sources  
= « mapping »
    - ✓ Values (in €):

Pos	Description	Computation	Value in Euros
1	Shares of EuroStoxx 50 :	$7 \times 1500 =$	10500 (33,12%)
2	Shares of Dow Jones :	$(2 \times 10000) / 1,25 =$	16000 (50,47%)
3	US Bonds:	$(10 \times 650) / 1,25 =$	5200 (16,40%)

# Var-covar (cont'd) - Indextron

» Exposures? (cont'd)

✓ « Mappings »:

	<b>EuroStoxx 50</b>	<b>Dow Jones</b>	<b>\$/€</b>	<b>US 10y bonds</b>
<b>Shares EuroStoxx 50 :</b>	<b>10500</b>			
<b>Shares Dow Jones :</b>		<b>16000</b>	<b>16000</b>	
<b>US bonds:</b>			<b>5200</b>	<b>5200</b>
<b>Total</b>	<b>10500</b>	<b>16000</b>	<b>21200</b>	<b>5200</b>

» Variances-covariances

✓ Data:

	Standard deviations	Correlations			
		EuroStoxx 50	DJ	USD	US 10 years
EuroStoxx 50	30.00%	1.00	0.49	0.64	-0.28
DJ	20.00%	0.49	1.00	0.80	-0.37
USD	10.00%	0.64	0.80	1.00	-0.43
US 10 years	9.00%	-0.28	-0.37	-0.43	1.00

# Var-covar (cont'd) - Indextron

» Variances-covariances (cont'd):

✓ Knowing that  $\sigma_{ij} = \sigma_i \times \sigma_j \times \rho_{i,j}$

Variances-covariances				
	EuroStoxx 50	DJ	USD	US 10y
EuroStoxx 50	0,09000	0,02940	0,01920	-0,00756
DJ	0,02940	0,04000	0,01600	-0,00666
USD	0,01920	0,01600	0,01000	-0,00387
US 10y	-0,00756	-0,00666	-0,00387	0,00810

» VaR?

✓ Multiplication of mapping-vector (with each column of) var-covar matrix (first):

<b>EuroStoxx 50</b>	<b>DJ</b>	<b>USD</b>	<b>US 10y</b>
<b>1783,13</b>	<b>1253,27</b>	<b>649,8</b>	<b>-225,86</b>

– Example

		EuroStoxx 50	
10500	×	0,09000	= 945,00
16000	×	0,02940	= 470,40
21200	×	0,01920	= 407,04
5200	×	-0,00756	= -39,312
		Total	1783,13

# Var-covar (cont'd) - Indextron

» VaR?

✓ Second multiplication:

		<b>EuroStoxx 50</b>	
<b>1783,13</b>	×	<b>10500</b>	<b>18722844,0</b>
<b>1253,27</b>	×	<b>16000</b>	<b>20052288,0</b>
<b>649,48</b>	×	<b>21200</b>	<b>13768891,2</b>
<b>-225,86</b>	×	<b>5200</b>	<b>-1174493,8</b>
		<b>Total</b>	<b>51369530,4</b>

✓ Total variance is annual  $\rightarrow$  weekly variance:  $\sqrt{\frac{51369530,4}{52}} = 993,92$

✓ Critical value of  $z_c$  for 95% confidence degree is 1,644853

✓ VaR is therefore:  $993,92 \times 1,644853 = 1634,85$

# Var-covar (cont'd) - Indextron

» Contribution to VaR?

- ✓ First derivative w.r.t. « mapping-vector » or weights (Deltas):

$$\frac{\delta VaR}{\delta W'} = z_c \sqrt{T} \frac{\Sigma W}{\sqrt{W' \Sigma W}} = z_c^2 T \frac{\Sigma W}{VaR}$$

- ✓ Interesting property:

$$VaR = W' \left( z_c \sqrt{T} \frac{\Sigma W}{\sqrt{W' \Sigma W}} \right) = \sum_{j=1}^m w_j \left( z_c \sqrt{T} \frac{\Sigma W}{\sqrt{W' \Sigma W}} \right)_j = \sum_{j=1}^m VaR_j$$

- ✓ In our case, deltas...

<b>EuroStoxx 50</b>	<b>DJ</b>	<b>USD</b>	<b>US 10y</b>
<b>1783,13</b> <b>/7167,25</b> <b>*1,644853</b>	<b>1253,27</b> <b>/7167,25</b> <b>*1,644853</b>	<b>649,8</b> <b>/7167,25</b> <b>*1,644853</b>	<b>-225,86</b> <b>/7167,25</b> <b>*1,644853</b>
<b>0,41</b>	<b>0,29</b>	<b>0,15</b>	<b>-0.05</b>

# Var-covar (cont'd) - Indextron

- » Contribution to VaR?
  - ✓ In our case, component VaRs...

<b>10500</b>	×	<b>0,41</b>	<b>= 4296,81</b>	<b>(36,45%)</b>
<b>16000</b>	×	<b>0,29</b>	<b>= 4601,91</b>	<b>(39,04%)</b>
<b>21200</b>	×	<b>0,15</b>	<b>= 3159,90</b>	<b>(26,80%)</b>
<b>5200</b>	×	<b>-0,05</b>	<b>= -269,54</b>	<b>(-2,29%)</b>
		<b>Total</b>	<b>11789,08</b>	<b>(100%)</b>





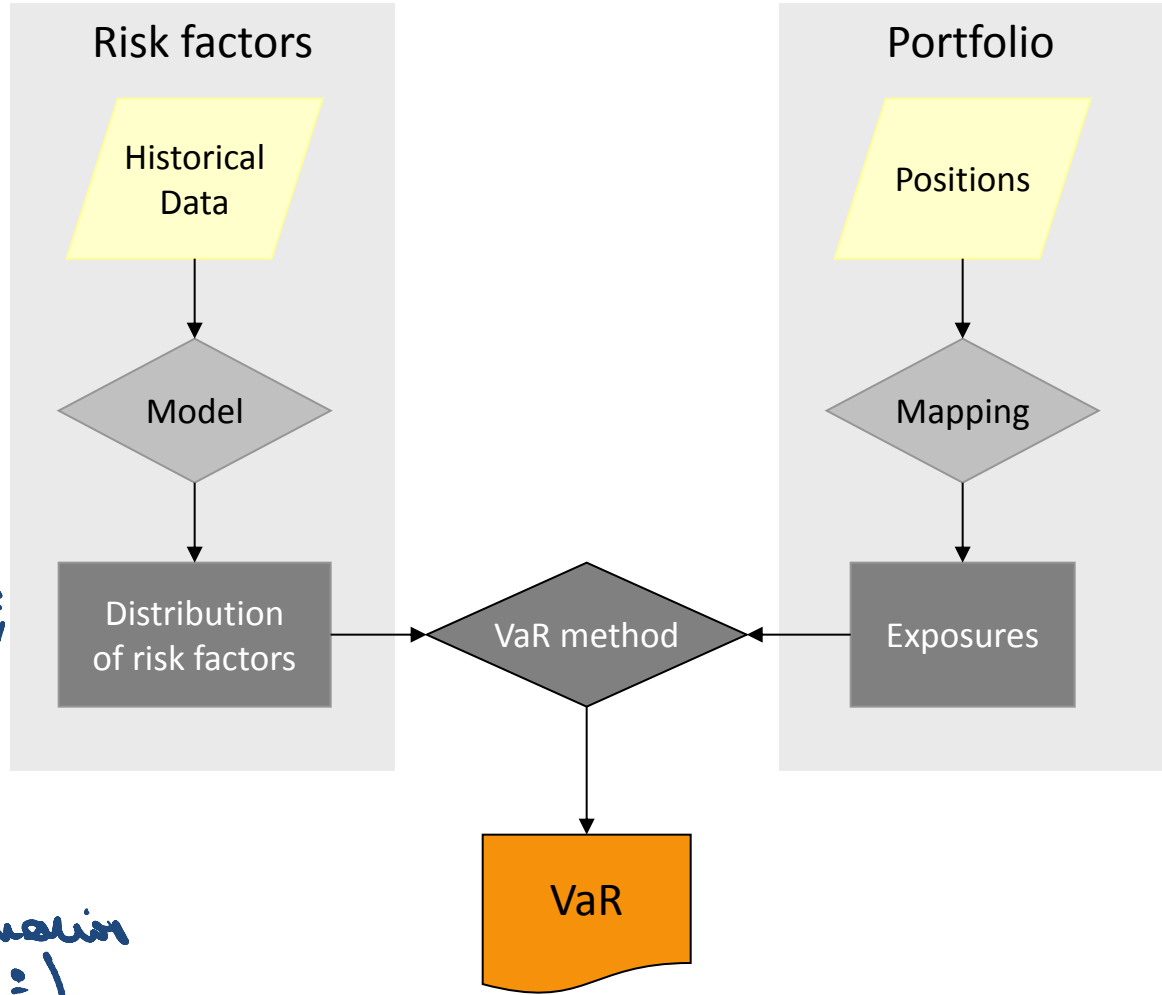
# Var-covar - the cheatsheet

1. Compute the **current market value** of the portfolio, position by position and **identify** for each position, **the risk exposures** against your original situation and **given your reference currency**.
2. Create a «mapping» matrix: rows=positions, columns=risk exposures
  - a) For 1:1 exposures: put the amount in your reference currency
  - b) For indirect exposures: put the amount multiplied by either
    - ✓  $\beta \rightarrow$  stock rel. changes vs. index rel. changes
    - ✓  $D \rightarrow$  interest-rate changes vs. 0-coupon bond price rel. changes
    - ✓  $\Delta \rightarrow$  option rel. changes vs. underlying rel. changes
  - c) Specific case: Coupon-bearing bonds
    - ✓ Map to the closest «duration» vertex.
    - ✓ split the bond among several « risk vertices» based on PV(cash flows).
    - ✓ split the bond among several « risk vertices» based on the conservation of the total variance (RiskMetrics approach).
3. Compute statistics: volatilities and correlations
  - a) Standard
  - b) Or using EWMA, Arch or Garch stats
4. Compute  $VaR[P_f, T, c] = z_c \sqrt{T} \sqrt{W_{1 \times m}^{Tot} \Sigma_{m \times m} W_{m \times 1}^{Tot}}$
5. Nice to have:
  - a) component and incremental VaRs,
  - b) amount of diversification.

$$W_{n \times m} = \begin{bmatrix} w_{1,1} & w_{1,2} & \dots & w_{1,m} \\ w_{2,1} & w_{2,2} & & \\ \vdots & & \ddots & \\ w_{n,1} & & & w_{n,m} \end{bmatrix}$$

# Summary (1)

- Ex-ante



*$\sigma, \rho$  for var-covar*  
*empirical data (hist sim?)*  
 *$\sigma, \rho$  to simulate scenario (MC sim?)*

## Summary (2)

- Ex-post
  - » Stress-testing
    - ✓ Scenario analysis
    - ✓ Testing models & statistical inputs
    - ✓ Developing policy responses
  - » Scenarios...
    - ✓ Moving one variable at a time
      - 0-correlation
      - With correlation
    - ✓ Historical scenarios
    - ✓ Tailoring prospective scenarios
  - » Goal: identify areas of potential vulnerability

# Extensions

## Extensions: The Quadratic Model

- Using back the idea of delta and gamma, a Taylor Series Expansion would give:

- » For the changes in a portfolio value  $P$ : 
$$\Delta P = \delta \Delta S + \frac{1}{2} \gamma (\Delta S)^2$$

- » Or 
$$\Delta P = S \delta \Delta x + \frac{1}{2} S^2 \gamma (\Delta x)^2$$

- » Which means 
$$\begin{cases} E(\Delta P) = 0.5 S^2 \gamma \sigma^2 \\ E(\Delta P^2) = S^2 \delta^2 \sigma^2 + 0.75 S^4 \gamma^2 \sigma^4 \\ E(\Delta P^3) = 4.5 S^4 \delta^2 \gamma \sigma^4 + 1.875 S^6 \gamma^3 \sigma^6 \end{cases}$$

- For  $n$  underlying market variables and each instrument dependent on only one of them 
$$\Delta P = \sum_{i=1}^n S_i \delta_i \Delta x_i + \sum_{i=1}^n \frac{1}{2} S_i^2 \gamma_i (\Delta x_i)^2$$

or more generally 
$$\Delta P = \sum_{i=1}^n S_i \delta_i \Delta x_i + \sum_{i=1}^n \sum_{j=1}^n \frac{1}{2} S_i S_j \gamma_{ij} \Delta x_i \Delta x_j$$

## Extension: Cornish-Fisher expansion

- Formula to approximate quantiles of a pdf based on its moments or more precisely on its “cumulants”. Cumulants can be expressed in terms of its mean  $\mu = E(x)$  and its central moments

$$\mu_r = E\left[(x - \mu)^r\right]$$

» With  $\kappa_1 = \mu$

$$\kappa_2 = \mu_2$$

$$\kappa_3 = \mu_3$$

$$\kappa_4 = \mu_4 - 3\mu_2^2$$

$$\kappa_5 = \mu_5 - 10\mu_3\mu_2$$

» And therefore

$$\begin{aligned} x_q \approx & z_q + \frac{1}{6}(z_q^2 - 1)\kappa_3 + \frac{1}{24}(z_q^3 - 3z_q)\kappa_4 - \frac{1}{36}(2z_q^3 - 5z_q)\kappa_3^2 \\ & - \frac{1}{120}(z_q^4 - 6z_q^2 + 3)\kappa_5 - \frac{1}{24}(z_q^4 - 5z_q^2 + 2)\kappa_3\kappa_4 + \frac{1}{324}(12z_q^4 - 53z_q^2 + 17)\kappa_3^3 \end{aligned}$$

» Applied to a normalized  $x$  first  $x = \frac{x^{real} - \mu}{\sigma} \rightarrow x_q^{real} = x_q \sigma + \mu$

# References

- Prof. H. Pirotte
- Some excerpts from:
  - » Hull (2007), “Risk management and Financial Institutions”
  - » The RiskMetrics technical document
  - » Jorion (2008), “Financial Risk Manager Handbook”
- Others:
  - » Jorion (2000), « Risk Management Lessons from LTCM ».